



## DRAFT v2.1 Full Council of Governors meeting

18 December 2025 16:00hr

Rooms 7 & 8, Clinical Education Centre, 1<sup>st</sup> Floor, South Block, Russells Hall Hospital,  
Pensnett Road, Dudley, DY1 2HQ

No.	Time	Item	Paper ref.	Purpose	Presenter
<b>16:00</b>		<b>Meet and Greet with some festive treats</b>			
1.	16:15	<b>Welcome</b> 1.1 Introductions & Welcome 1.2 Apologies	Verbal	For noting	Gary Crowe, Deputy Chair
2.		<b>Council Meeting</b> 2.1 Declarations of Interest <a href="https://www.dgft.nhs.uk/about-us/publications/register-of-interests/">https://www.dgft.nhs.uk/about-us/publications/register-of-interests/</a> 2.2 Quoracy 2.3 Announcements	Verbal	For noting	Gary Crowe, Deputy Chair
3.		<b>Previous Meeting</b> 18 <sup>th</sup> September 2025 – Full Council 3.1 Minutes 3.2 Matters Arising 3.3 Update on actions	Enc 1	For approval/ assurance	Gary Crowe, Deputy Chair
4.	16:20	<b>Spotlight –</b> ICan - programme to support local employment	Presentation	For information & discussion	Rachel Andrew, Head of People – Organisational Development & Learning Rachel Pearce, Organisational Development Business Partner
5.	16:40	<b>Chief Executive's update</b>	Enc 2	For information & discussion	Diane Wake, Group Chief Executive
6.	16:50	<b>Chair's update</b> 6.1 Board of Directors held in September and November 2025 6.2 Non-executive committee chair feedback <i>by exception in respect of Board Committees items for assurance, items to escalate and corporate risks</i>	Enc 3  Verbal	For approval/ information / assurance	Gary Crowe, Deputy Chair  Gary Crowe, Deputy Chair/ Non-executive chairs
7.	17:00	<b>The Journey to Group Board</b>	Enc 4	For information	Gary Crowe, Deputy Chair
8.	17:10	<b>Remuneration and Appointments Committee</b> Terms of Reference Group NED appointments	Enc 5	For approval	Gary Crowe, Deputy Chair
9.	17:20	<b>Trust Strategy &amp; Annual Plan progress report – Q2 2025/26</b>	Enc 6	For assurance	Adam Thomas, Group Chief

		Medium Term Plan	Presentation		Strategy & Digital Officer Ian Chadwell, Deputy Director of Strategy
10	17:35	<b>Integrated Quality and Operational Performance Report</b>	Enc 7	For noting/assurance	Karen Kelly, Chief Operating Officer, Martina Morris, Chief Nurse & Jonathan Odum, Interim Medical Director
11	17:45	<b>Green Plan Update</b>	Presentation	For information	Ninette Harris, Sustainability Lead
12	17:55	<b>Board Secretary update</b>	Enc 8	For approval / assurance	Helen Board, Board Secretary
13	18:05	<b>Lead Governor update</b>	Verbal	For information	Alex Giles, Lead Governor
14	18:10	<b>Experience &amp; Engagement Committee update</b>	Enc 9	For assurance	Mushtaq Hussain, Committee Chair
15	18:15	<b>Any Other Business</b> (to be notified to the Chair)	Verbal	For noting	Gary Crowe, Deputy Chair
16	18:20	<b>Reflections on the meeting</b>	Verbal		All
17		<b>Close of meeting and forward meeting dates:</b>  <b>Council of Governors Meeting:</b> 19 <sup>th</sup> March 2026	Verbal		Gary Crowe, Deputy Chair

**Quoracy:**

To consist of eight governors, of which at least five must be public elected governors and including at least the chair / deputy chair to preside over the meeting.

**Items marked\*:** indicates documents included for the purpose of the record as information items and as such, no discussion time has been allocated within the agenda. Access to report information as guidance.

