

PUBLIC SESSION

Board of Directors
Thursday 15th January 2026 at 10:00am
Room 7/8 Clinical Education Centre, Russells Hall Hospital, Dudley, DY1 2HQ
AGENDA

ITEM		PAPER REF	LEAD	PURPOSE	TIME
1	Chairman's welcome and note of apologies	Verbal	Chair	For noting	10:00
2	Declarations of Interest Click here for Register of Interests	Enclosure 1	Chair	For noting	
3	Patient Story – Admiral Nursing Introduced by M Morris, Chief Nurse				10:05
4	Strategy in Action	Presentation	A Thomas	For discussion/ approval	10:20
5	Minutes of the previous meeting Thursday 13 November 2025 Action Sheet 13 November 2025	Enclosure 2 Enclosure 2a	Chair	For approval	10:45
6	Chief Executive's Overview	Enclosure 3	D Wake	For information/ assurance	10:50
7	Chair's Update <ul style="list-style-type: none"> Public questions (as submitted) Journey to a Group Board 	Enclosure 4 Enclosure 4a	Chair	For information/ assurance	11:05
7.1	Integrated Committee upward assurance report <i>Audit, Finance & Productivity, Quality, People,, Integration and Charity Committee quadrants in further reading pack</i>	Enclosure 5	G Crowe & Non-executive committee chairs	For approval	11:15
7.2	Finance report Month 8 (Nov '25) inc. Cost Improvement update	Enclosure 6	C Walker	For approval	11:55
Comfort break (10 mins)					
9.	Our Patients Deliver right care, in the right place, at the right time				12:20
9.1	Chief Nurse & Medical Director report	Enclosure 7	J Odum M Morris	For assurance	
9.2	Integrated Quality & Operational Performance Report (IQ & OPR)	Enclosure 8	J Odum K Kelly M Morris	For assurance	
9.3	Maternity Incentive Scheme year 7	Enclosure 9	C Macdiarmid	For approval	
9.4	Perinatal Quality Oversight Model	Enclosure 10	C Macdiarmid	For approval	
9.5	Mortuary Assurance Report	Enclosure 11	K Kelly	For assurance	
9.6	Winter Plan 2025/26 update	Enclosure 12	K Kelly	For approval	

10	Our People Be a brilliant place to work & thrive					13:10
10.1	Performance Against Workforce Forecast <i>Full report in further reading pack</i>	Enclosure 13	J Fleet	For assurance		
11	Governance, Risk and Regulatory					13:20
11.1	Deputy Chair Scheme of Delegation <i>Noting that approval sought online November 2025</i>	Enclosure 14	H Board	For noting		
11.2	Group Model Memorandum of Understanding	Enclosure 15	H Board	For approval		
11.3	Board Assurance Framework	Enclosure 16	H Board	For approval		
12	Any Other Business					
13	Date of next Board of Directors meeting (public session) Thursday 12 th March 2026					
14	Meeting close					13:30
Quorum: One Third of Total Board Members to include One Executive Director and One Non-executive Director Items marked *: for noting and no time allowed on the agenda						

