

DRAFT v1.1 Full Council of Governors meeting

19 March 2026 16:00hr

Rooms 7 & 8, Clinical Education Centre, 1st Floor, South Block, Russells Hall Hospital, Dudley,
Dy1 2HQ

No.	Time	Item	Paper ref.	Purpose	Presenter
	15:45	Meet and Greet			
1.	16:00	Welcome 1.1 Introductions & Welcome 1.2 Apologies	Verbal	For noting	Gary Crowe, Deputy Chair
2.		Council Meeting 2.1 Declarations of Interest https://www.dgft.nhs.uk/about-us/publications/register-of-interests/ 2.2 Quoracy 2.3 Announcements	Verbal	For noting	Gary Crowe, Deputy Chair
3.		Previous Meeting 18 th December 2025 3.1 Minutes 3.2 Matters Arising 3.3 Update on actions	Enc 1	For approval/assurance	Gary Crowe, Deputy Chair
4.	16:05	Trust Strategy <ul style="list-style-type: none"> Trust Strategy & Annual Plan progress report – Q3 2025/26 Draft Group Strategy & Clinical Services Plan Strategy in Action (<i>Action Number: 25/40</i>) – Care Navigation Centre 	Enc 2 Enc 3 Presentation	For assurance/information	Adam Thomas, Group Chief Strategy & Digital Officer Ian Chadwell, Deputy Director of Strategy Bianca Mascarenhas, Deputy Director of Operations – Community and Therapy
5.	16:35	Spotlight – Getting it Right First Time <i>(Action Number: 25/22)</i>	Presentation	For information	Rita Rai, Associate Director of Performance, Ian Chadwell, Deputy Director of Strategy
6.	16:50	Chief Executive's update	Enc 4	For information & discussion	Diane Wake, Group Chief Executive
7.	17:00	Chair's update 6.1 Board of Directors held in January and March 2026 6.2 The Journey to Group Board 6.3 Non-executive committee chair feedback <i>by exception in respect of</i>	Enc 5 Verbal Verbal	For approval/information / assurance	Gary Crowe, Deputy Chair Gary Crowe, Deputy Chair/ Non-executive chairs

		<i>Board Committees items for assurance, items to escalate and corporate risks</i>			
8.	17:15	Lead Governor Update	Verbal	For information	Alex Giles, Lead Governor
9.	17:20	Experience & Engagement Committee update	Enc 6	For assurance	Mushtaq Hussain, Committee Chair
10.	17:30	Remuneration and Appointments Committee	Enc 7	For approval	Gary Crowe, Deputy Chair
11.	17:35	Integrated Quality and Operational Performance Report	Enc 8	For noting/assurance	Karen Kelly, Chief Operating Officer, Jonathan Odum, Group Chief Medical Officer, Paul Hudson, Medical Director & Philippa Brazier, Associate Deputy Chief Nurse
12.	17:45	Board Secretary update	Enc 9	For approval / assurance	Helen Board, Board Secretary
13.	17:55	Any Other Business (to be notified to the Chair)	Verbal	For noting	Gary Crowe, Deputy Chair
14.		Reflections on the meeting	Verbal		All
15.	18:00	Close of meeting and forward meeting dates: Council of Governors Meeting: 2026: 18 June 17 September 17 December 2027: 18 March Annual Members Meeting: 15 October 2026	Verbal		Gary Crowe, Deputy Chair

Quoracy:

To consist of eight governors, of which at least five must be public elected governors and including at least the chair / deputy chair to preside over the meeting.

Items marked*: indicates documents included for the purpose of the record as information items and as such, no discussion time has been allocated within the agenda. Access to report information as guidance.

