

DRAFT v1.0 Full Council of Governors meeting

17 September 2026 16:00hr

Rooms 7 & 8, Clinical Education Centre, 1st Floor, South Block, Russells Hall Hospital, Dudley,
Dy1 2HQ

No.	Time	Item	Paper ref.	Purpose	Presenter
	15:45	Meet and Greet			
1.	16:15	Welcome 1.1 Introductions & Welcome 1.2 Apologies	Verbal	For noting	Sir David Nicholson, Chairman
2.	16:20	Council Meeting 2.1 Declarations of Interest Our Board - The Dudley Group NHS Foundation Trust 2.2 Quoracy 2.3 Announcements	Verbal	For noting	Sir David Nicholson, Chairman
3.	16:23	Previous Meeting 18 th June 2026 3.1 Minutes 3.2 Matters Arising 3.3 Update on actions	Enc 1	For approval/ assurance	Sir David Nicholson, Chairman
4.	16:25	Spotlight – Winter Planning 2026/27	Presentation	For information/ discussion	Amandeep Kaur Tung
5.	16:45	Chief Executive's update 5.1 Public Chief Executive Report 5.2 Anchor Organisation – K Rose	Enc 2 Enc 3	For information & discussion	Rachel Barlow, Deputy Chief Executive Officer
6.	17:05	Chair's update 6.1 Board of Directors Meeting held in July & September 2026 6.2 Non-executive committee chair feedback <i>by exception in respect of Board Committees items for assurance, items to escalate and corporate risks</i> 6.3 Questions submitted	Enc 4 and Verbal Verbal Enc 5	For information/ assurance	Sir David Nicholson, Chairman Gary Crowe, Deputy Chair/ Non- executive chairs
7.		Group Strategy Q1 update 2026/27	Enc 6	For noting	
8.	17:25	Integrated Quality and Operational Performance Report	Enc 7	For noting/ assurance	Mel Roberts Paul Hudson Amandeep Kaur Tung
9.	17:40	Remuneration & Appointments Committee Output of Non-executive Director and Chair appraisal for 2025/26	Enc 8	For approval	Gary Crowe, Deputy Chair
10.	17:50	Lead Governor Update	Verbal	For information	Alex Giles, Lead Governor
11.	17:55	Experience & Engagement Committee update	Enc 9	For assurance	Jill Faulkner, Committee Chair

12.	18:05	Board Secretary update	Enc 10	For approval / assurance	Helen Board
13.	18:15	Any Other Business (to be notified to the Chair)	Verbal	For noting	Sir David Nicholson, Chairman
14.	18:20	Reflections on the meeting	Verbal		All
15.		Close of meeting and forward meeting dates: Council of Governors Meeting: 2026: 17 December 2027: 18 March Annual Members Meeting: 15 October 2026	Verbal		Sir David Nicholson, Chairman

Quoracy:

To consist of eight governors, of which at least five must be public elected governors and including at least the chair / deputy chair to preside over the meeting.

Items marked*: indicates documents included for the purpose of the record as information items and as such, no discussion time has been allocated within the agenda. Access to report information as guidance.

